



**Dr. Lars Karlsson**

**AEO Academic and Researcher, Advisory Board Member International Network of Customs Universities (INCU)**

Lars Karlsson is Doctor of Education (honoris causa) and holds a Master in International Customs Law and Administration. He is Honorary Fellow and Member of the International Advisory Board of the International Network of Customs Universities (INCU).

Lars Karlsson is one of the leading experts on AEO being the architect of the first AEO program, The Stairway, and since then being involved on SAFE FoS standardization, C T-PAT and EU AEO and in the development of more than 40 other AEO programs around the world. He is author of the so far only published book on AEO, "The Stairway".